# James Zapico, PE

Engineering leader with a 15+ year track record of leading multi-disciplinary teams through complex, high-stakes engineering projects. Expert in strategic planning, organizational transformation, and leveraging patented innovation to deliver significant business value and fiscal growth.

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### Executive Profile

- Strategic Leadership: Proven ability to define and execute engineering strategy, leading multidisciplinary teams through complex challenges, including corporate acquisitions and high-stakes product launches.
- **Business Acumen:** Expertise in project cost estimation, budget management, and proactively identifying business risks and opportunities to increase efficiency and revenue.
- **Team & Talent Development:** Skilled in mentoring and empowering high-performing teams, fostering a culture of ownership and accountability, and recruiting top-tier talent.
- **Complex Problem Solving:** A history of applying advanced engineering principles to troubleshoot and solve high-stakes technical problems, developing novel, patented solutions in the process.

### Skills

#### **Leadership & Management**

- Strategic Planning & Execution
- Fiscal and Resource Management
- · Team & Organizational Development
- Stakeholder Management & Client Relations
- System Integration & Process Optimization
- Talent Acquisition & Interviewing
- Cross-Functional Leadership & Collaboration
- Organizational Transformation

#### **Engineering & Technical**

- Steel Structural & Mechanical Engineering (FEA, GD&T)
- · Hydraulic Sizing & Circuit Design
- Forensic Root Cause Analysis
- FDM 3D Printing, Prototyping
- Patent Development

# Experience

#### Hydraulics/Control Systems Project Engineer @ Patterson-UTI Drilling

Houston, TX: June 2023 - Present

Directed multi-disciplinary technical and vendor relationships.

- **Directed cross-functional efforts** with external vendors and partners to ensure deliverables were complete, compliant, and fit for purpose, resulting in a \$40,000 cost savings from a single design correction.
- **Enhanced operational reliability** by producing and revising regular maintenance documentation and improving documentation for new software features.
- Provided critical technical guidance on a range of challenges from HVAC to hydraulic plumbing and VFD performance, ensuring project continuity and successful outcomes.
- Spearheaded the development cycle for new software features, from writing requirements to guiding development, testing, and commissioning.

#### Mechanical Engineering Manager @ Sarcos Technology & Robotics Corporation

Salt Lake City, UT: November 2021 - May 2023

Led productization of a complex robotics platform.

- **Proactively assessed and communicated strategic risks** to leadership, including the lack of clear requirements and product direction, demonstrating critical foresight and business acumen.
- **Drove engineering excellence** by evaluating conceptual designs and mentoring a team of direct reports and project contributors, fostering individual growth and accountability within a "Helix"-style assignment system.
- Championed talent acquisition and development, successfully defining hiring profiles and advocating for valuable team additions, contributing to a stronger engineering bench.
- Served as Principal Investigator on a government-funded project, securing additional funding and demonstrating technical leadership.

#### **Project Engineering Manager @ Schlumberger**

Houston, TX: March 2014 - November 2021

Directed development of next-generation mechanical/structural projects.

- Transitioned from Senior Engineer to Project Engineering Manager, retained as a key employee during the acquisition of T&T Engineering to lead the design and development of the "Rig of the Future" project.
- Provided on-site leadership as the engineering representative at the rig-up yard, adapting to dynamic challenges and providing immediate, multi-disciplinary solutions to maintain project momentum.
- Orchestrated a cross-functional team to debug complex electrical and hydraulic issues, collaborating with programmers and engineers to correct systemic problems and improve operational efficiency.

- Championed a strategic material handling solution, advocating for and designing a new hydraulic subsystem for a knuckleboom crane, proactively solving a critical project challenge.
- Led two full engineering improvement cycles, from initial structural and hydraulic analysis to postoperational design enhancements, demonstrating a commitment to continuous product optimization.
- Applied advanced FEA and welding engineering principles to proactively identify potential weld problems during the New Product Development phase, preventing costly failures in later testing.
- **Submitted 6 patents** in the fields of hydraulics, electrical engineering, and virtual reality, showcasing a commitment to innovation and intellectual property development across engineering domains.

### Senior Engineer/Project Engineer @ Loadmaster Engineering

Houston, TX: Summer 2007 - Spring 2014

Directed R&D for next-generation drilling equipment.

- Led the company's transition to 3D CAD, helping to establish best practices and developing new workarounds and techniques to maximize the efficiency of the new software.
- Engineered key components for major rig projects including the Liberty Island and Sakhalin Island rigs, large-scale, arctic-rated, seismic-design land rigs with a 1.5 million pound hook load capacity.
- **Designed an innovative substructure for the Doyon Rig 25**, creating a cantilevered design that utilized the adjacent pipe house as a counterweight to safely manage severe loads.
- **Directed technical documentation and communication** for a massive offshore platform project, significantly improving the quality and clarity of technical content from a remote team in Beijing.
- **Promoted to Senior Engineer/Project Engineer** to lead the "AlphaRig" project, managing a team of 15 engineers and technical staff across multiple locations to design the company's next-generation rig.
- Presented technical designs and project plans to C-level executives, including the VPs of Chevron and the presidents of various vendors, demonstrating strategic communication and stakeholder engagement.
- Contributed to the development and securing of 3 patents in the fields of mechanical and control systems, demonstrating innovation in a core engineering function.

## Education & Professional

Licenses Professional Engineer: Texas, Colorado

2007 Bachelors of Science in Mechanical Engineering

Texas A&M University (College Station, TX)

# Patents & Applications

- US12392225B2 Power Management at a Wellsite application in efficient electricity production, submitted 2020
- US20210198980A1 Method and system for generating virtual reality images of a drilling rig site, submitted 2019
- US20190352979A1 System for Moving a Transfer Bridge Crane, submitted 2018

- US20180149175A1 Metering Fluid to a Fluid Actuator, submitted 2016
- US10458439B2 Metering fluid to fluid actuators, submitted 2016
- US9168962B2 Drill Rig Relocation System, submitted 2015
- US8936424B1 Vertical Pipe Handler with Pivoting Arms and Smart Grip, submitted 2012
- US9212526B1 Portable moveable horizontal to vertical pipe handler, submitted 2012
- US8949416B1 Master control system with remote monitoring for handling tubulars, submitted 2012

# Professional Development & Technical Interests

I maintain a passion for continuous learning through a variety of technical hobbies that reinforce skills in emerging technologies and complex problem-solving.

- Rapid Prototyping & Digital Fabrication: Hands-on experience with 3D printing for design validation and understanding manufacturing workflows.
- **Applied Programming:** Development of scripts and applications in C++, Python, and other languages for data analysis and system control.
- **System Administration:** Building and maintaining a personal server environment to deepen knowledge of networking and security.
- Renewable Energy Systems: Independent study into photovoltaic and battery backup systems, including data analysis and design.

The latest version of my resume is always available at resume.jameszapico.com.